



Q2-2026 Business Update

Kevin Simzer
Chief Operating Officer



Our AI-Native Operations Strategy

IR-Day 2025

- Transforming to an AI company
- Clearer separation in the different businesses
- Invest for sustainable growth
- ARR measurement & progress

2025
Build

Platform, cloud
and AI foundation

2026
Transform

Accelerate AI
solutions, cloud/GPU
infrastructure & AI-
native operations

2027
Scale

Monetization expands,
transition costs
decline, unit
economics improve

2028+
Leverage

Growth & operating
leverage from the
AI-native model

Q2-2026 Results



Net Sales:
+13% YoY*

ARR:
+5% YoY**

Operating Margin:
8%*

Solid net sales growth



Net Sales: **+13% YoY*** ARR: **+6% YoY****

Vision One ARR
+49% YoY**

Growth fueled by ongoing
platform adoption & expansion



Net Sales: **+9% YoY*** ARR: **+4% YoY****

Digital Life Protection ARR
+52% YoY**

Digital Life Protection traction
showing future potential



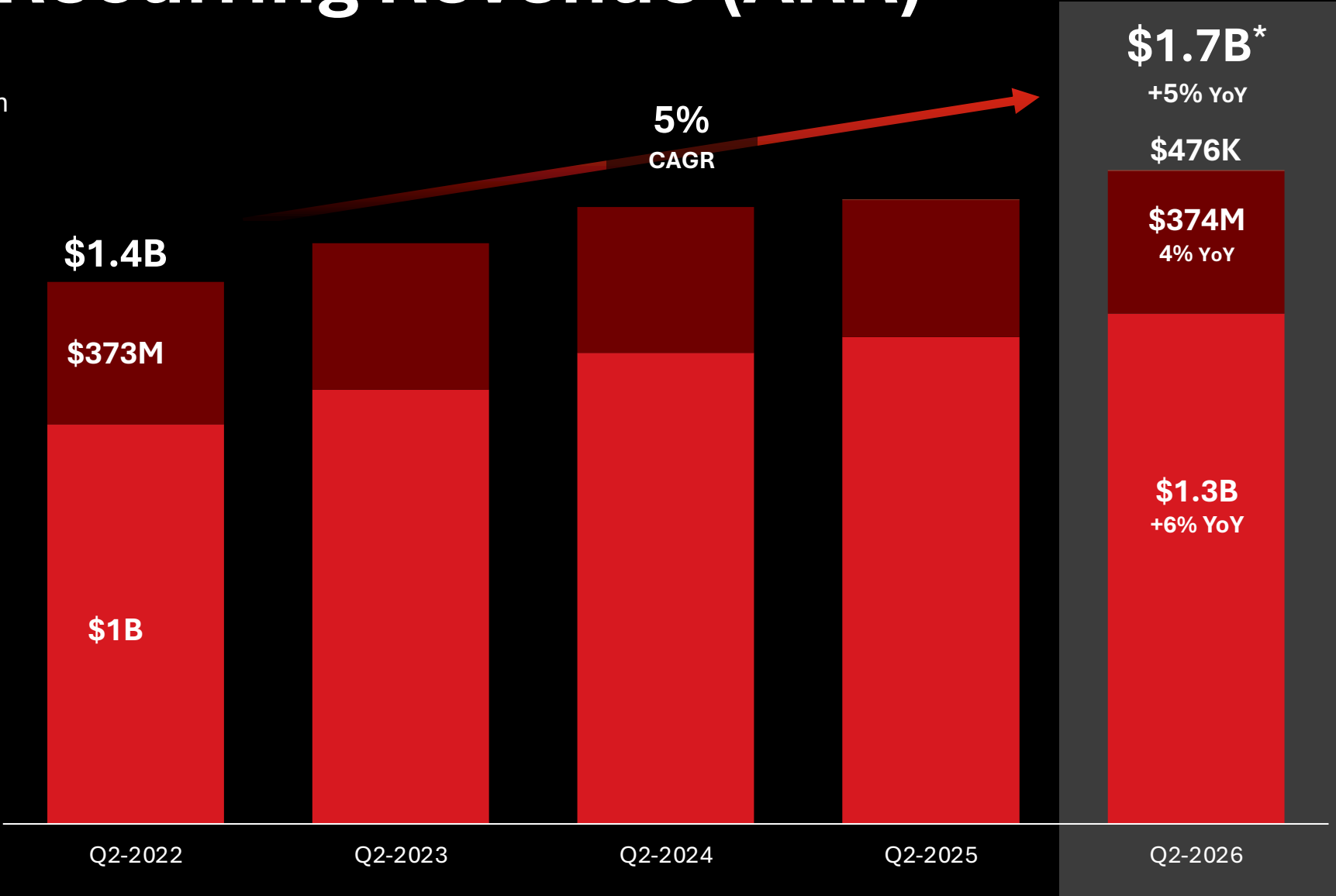
Net Sales: **+8X YoY*** ARR: **+36X YoY****

Q2 Investment
835M JPY*

Investing in new markets to
fuel future growth

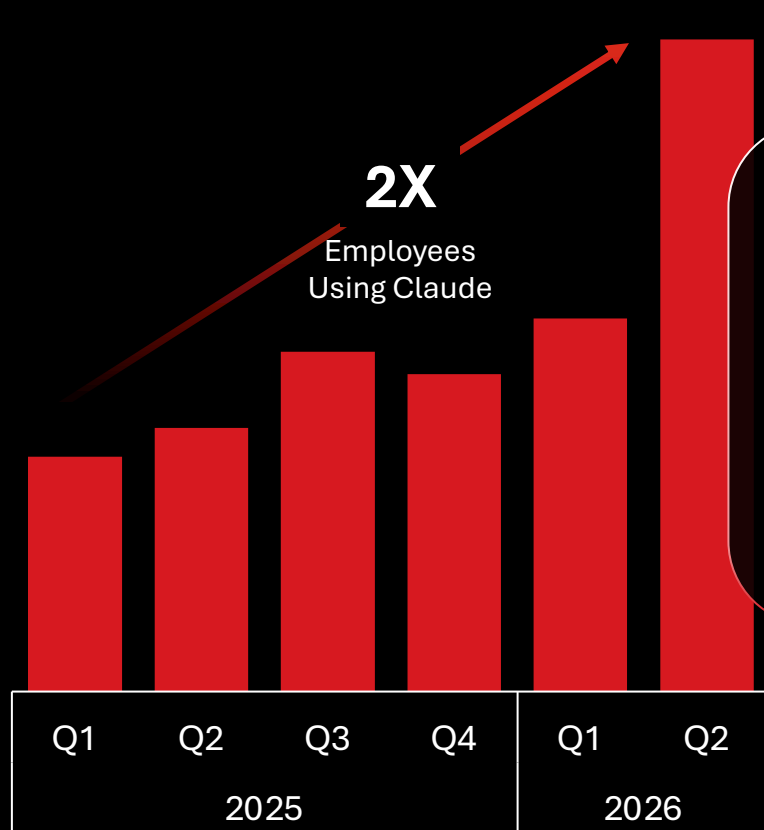
Annual Recurring Revenue (ARR)

- Incubation
- TrendLife
- TrendAI



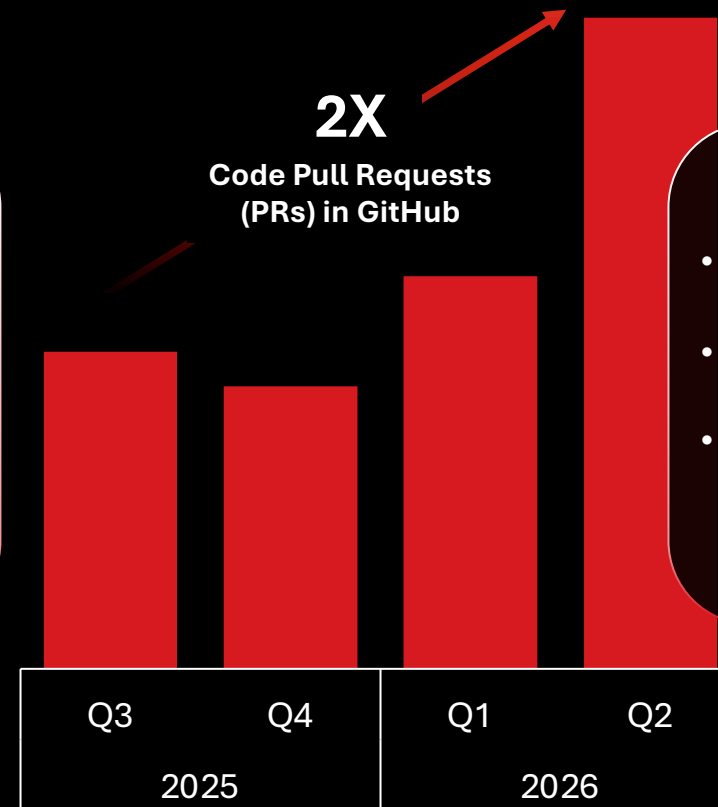
AI Investment Is Already Increasing Output

92% of All Employees
Using AI Daily in 1H-2026



- Automated customer dashboards delivered in 50% less time while dealing with higher volume
- AI simulation delivered in days vs months (used for world's largest tabletop cyber simulation)

R&D Delivering More & Faster
with AI SLDC in 1H-2026



- Agentic SIEM connectors: from days to hours
- Threat hunting: from hours to seconds per threat
- Issue reporting & resolution: 5X throughput

Managing Each Cost to a Different Economic Outcome



Internal AI Transformation



Governance, adoption & measurable productivity thresholds

Operating Leverage



Customer AI & Cloud Consumption



Optimize architecture, usage & pricing / credit economics

Improved Unit Economics



Infrastructure Expansion



Contracted cloud capacity, paired with efficiency gains in utilization

Scale Economics



Transition Costs



Cloud platform consolidation, retire legacy products & eliminate duplication

Costs Roll Off

Trend Micro - Road to 2028

	2023 ⁽¹⁾	2024	2025	Q2'26	1H'26		2028E ⁽²⁾
Net Sales Growth %	11%	10%	1%	13%	11%	2026 9% Guidance	8-10%
COGS % of Revenue ⁽³⁾	22%	20%	20%	27%	24%		18-20%
S&M % of Revenue ⁽³⁾	37%	34%	33%	37%	35%		31-33%
R&D % of Revenue ⁽³⁾	17%	18%	16%	16%	16%		15-17%
G&A % of Revenue ⁽³⁾	8%	8%	8%	8%	8%		6-8%
Operating Margin %	13%	18%	21%	8% 9% w/o Incubation	15% 16% w/o Incubation	2026 15% Guidance	25-27%
Operating Income			¥58B	¥6.2B	¥21.8B		

Notes:

1. 2023 includes 1,047M JPY restructure cost

2. At estimated exchange rate of \$1USD= 155.95 yen

3. Based on non-GAAP expenses and reference for internal management



The Industry-Leading
AI Security Platform

Cyber Risk Exposure Management

Vulnerability Management, Risk, ASM, EASM, CSPM

Security Operations

XDR, Agentic SIEM, Agentic SOAR

Threat Intelligence

Threat Intelligence Platform, Threat Intel Feed, Adversary Research



AI App
Security



Cloud
Security



Data
Security



Email
Security



Endpoint
Security



Identity
Security

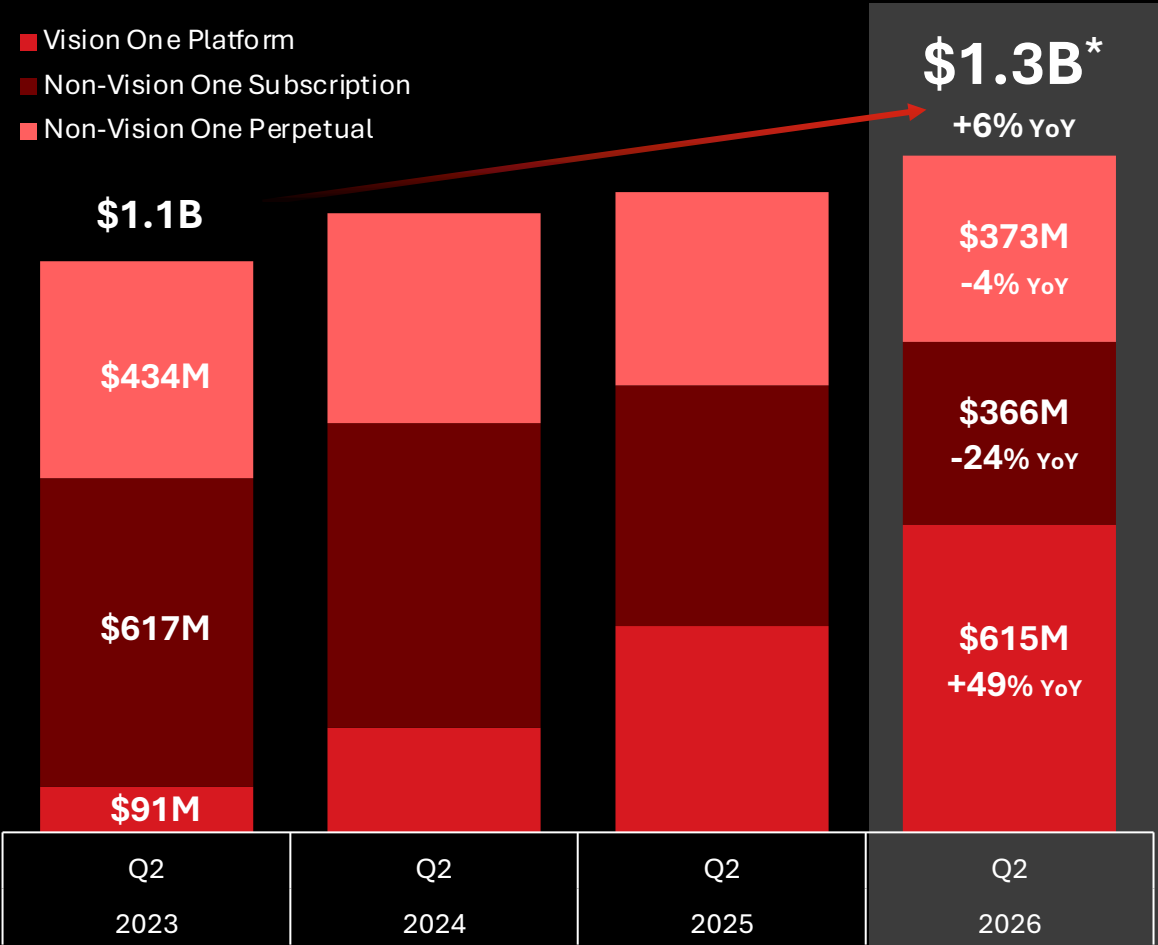


Network
Security

Services

Growing Vision One Platform ARR

Annual Recurring Revenue (ARR)

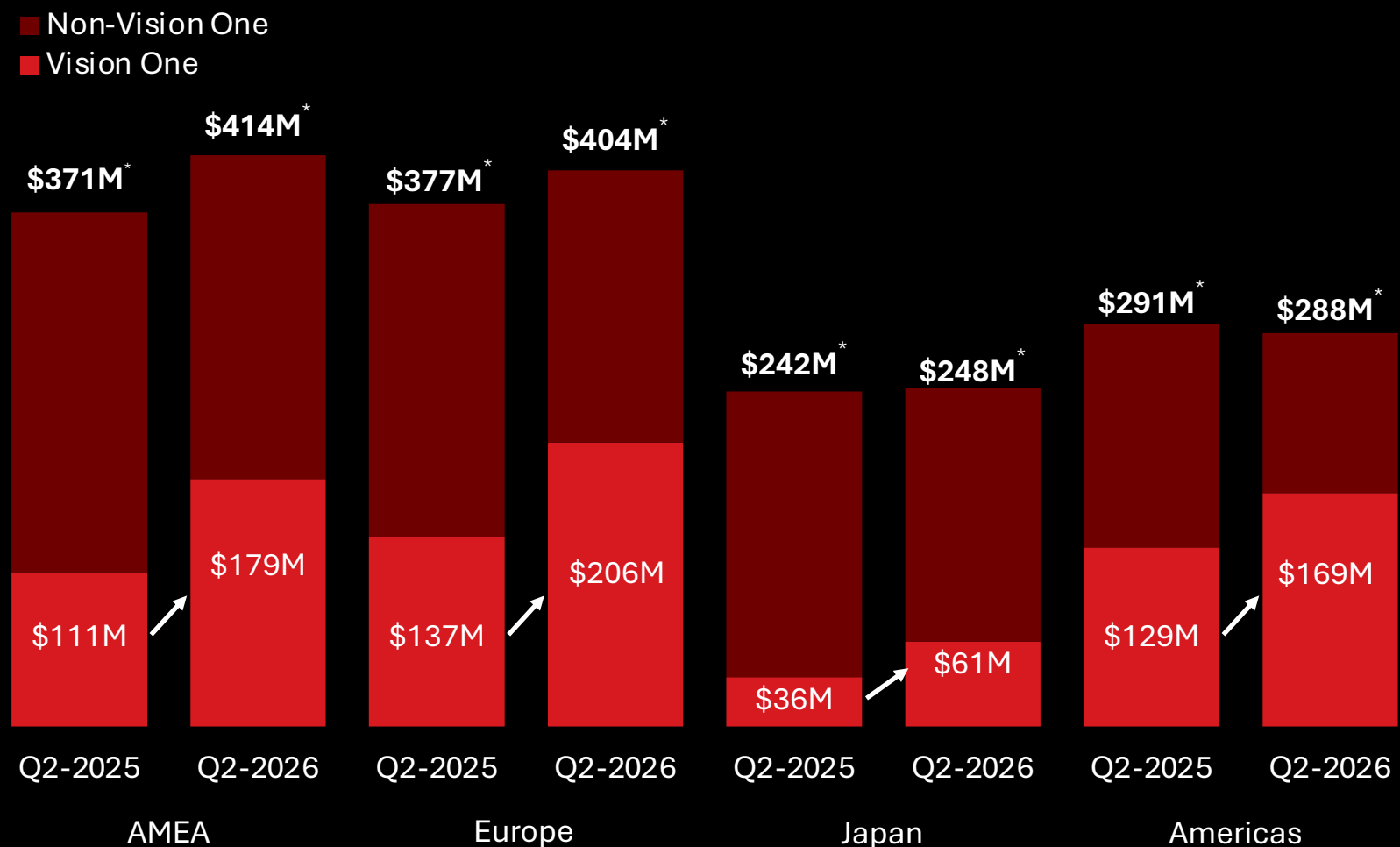


Q2-2026 Platform Highlights



* ARR at constant currency: (1USD= 155.95 yen - company internal exchange rate for FY2026). Excludes ARR from CloudEdge retrospectively due segment shift to TrendLife. Enterprise excludes small business customers. Non-GAAP and reference for internal management, subject to change.

Q2-2026 Regional Vision One ARR



Country by \$ARR*	YoY%
#1 US	+39%
#2 Japan	+72%
#3 Germany	+47%
#4 Brazil	+32%
#5 India	+95%
#6 Iberia	+54%
#7 OLAR	+24%
#8 Italy	+49%
#9 UK & Ireland	+59%
#10 France	+38%

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Driving Scale with MSPs

Over 325 Strategic MSPs Selling TrendAI Vision One

+92%

YoY

ARR* growth from
MSPs selling
Vision One

48%

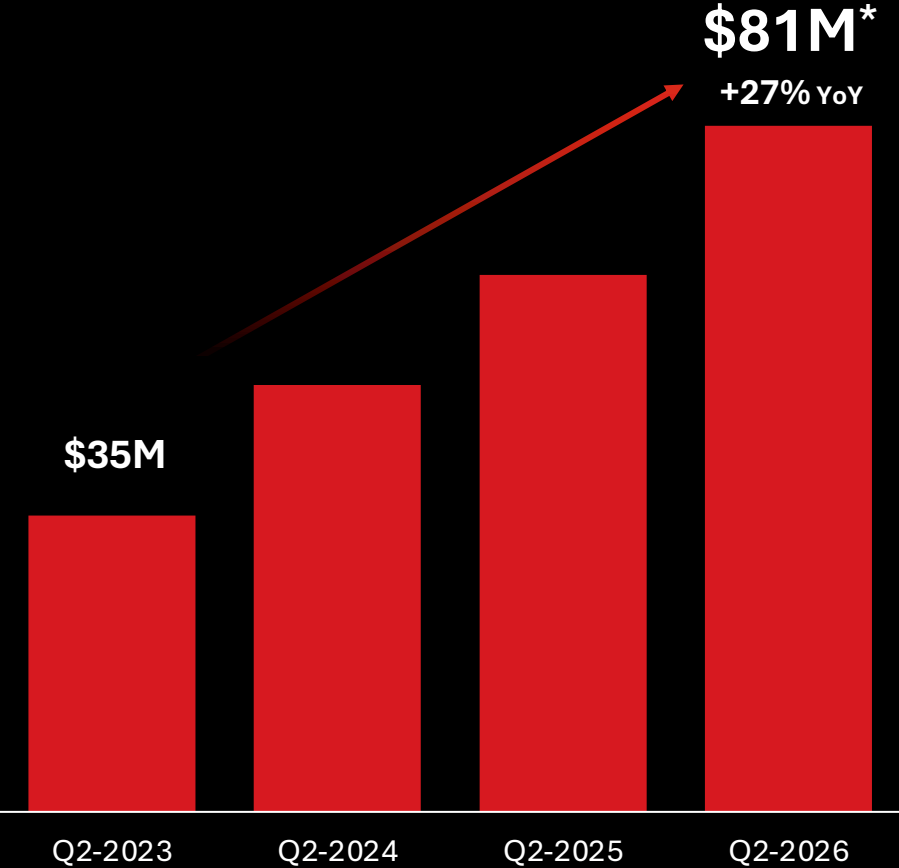
Have Adopted
Cyber Risk Exposure
Management (CREM)

8.4X

Average ARR*
Per Partner

* ARR at constant currency: (1USD= 155.95 yen - company internal exchange rate for FY2026). Excludes ARR from CloudEdge retrospectively due to segment shift to TrendLife. Non-GAAP and reference for internal management, subject to change.

Platform Growth Powered by Services

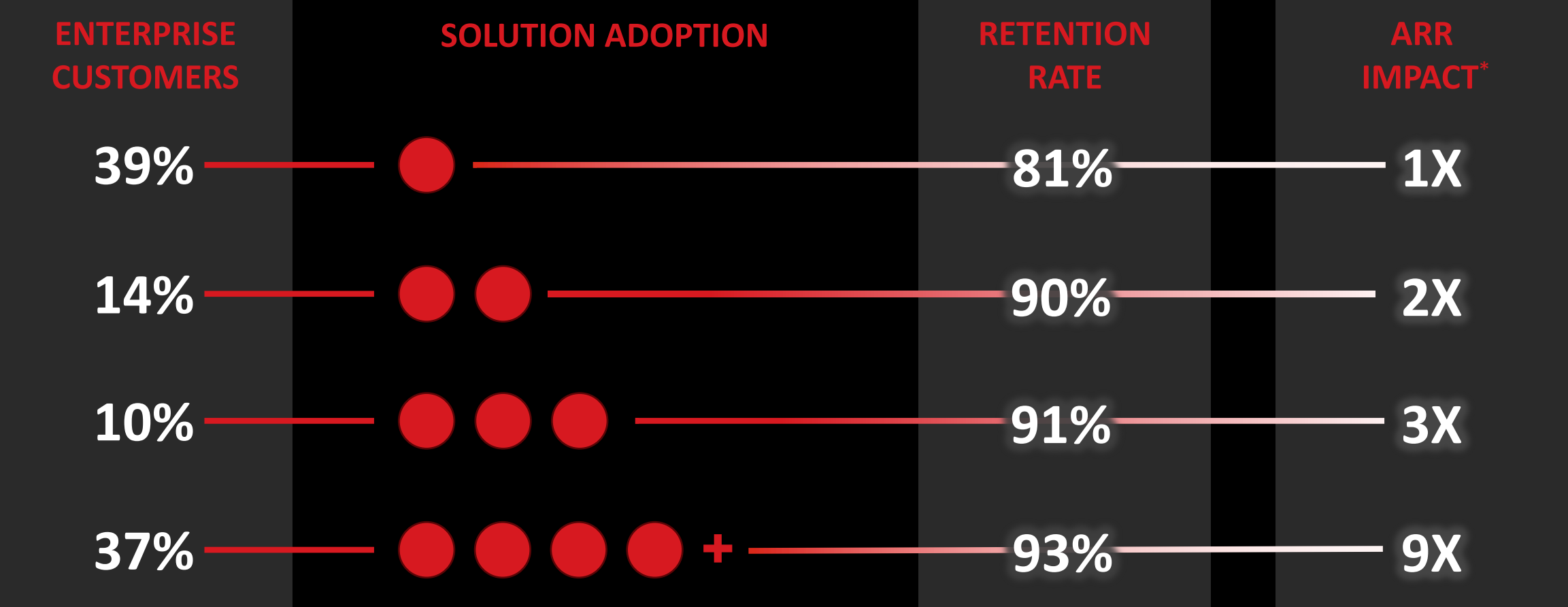


Q2-2026 Services Highlights

- +21%** YoY increase in services customers
- 2.6X** Avg. ARR* per customer with services
- 50%** Higher average number of solutions per customer with services

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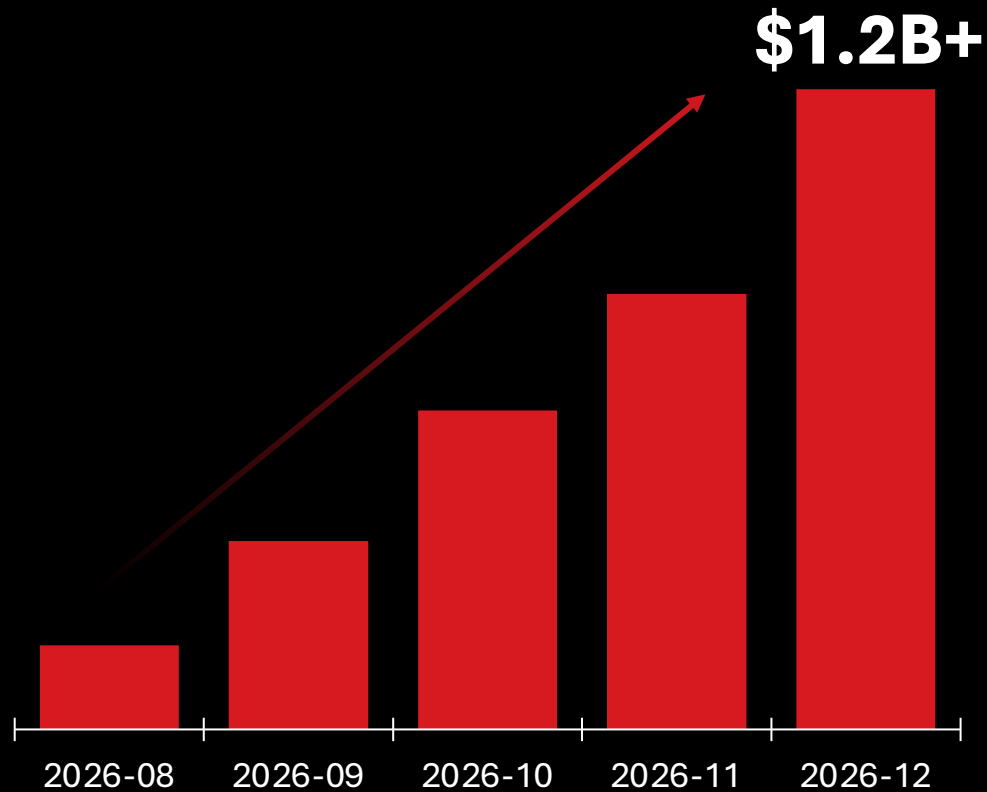
The Power of the Platform



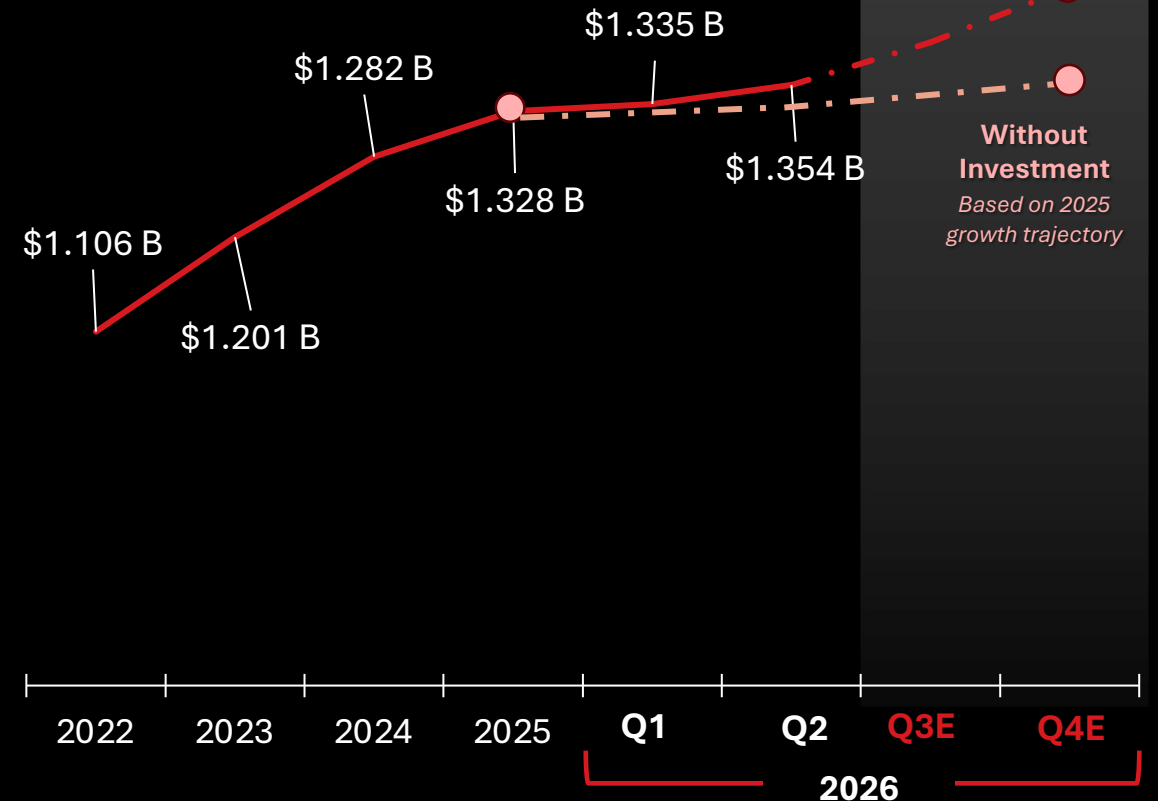
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Strong 2H 2026 Signals for Accelerating Monetization

2H 2026 ARR Pipeline

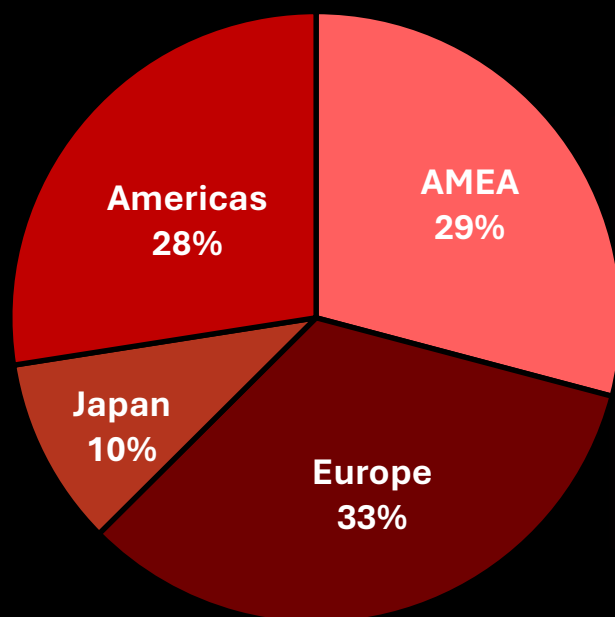


Investment Accelerates ARR Growth



Q2-2026 Enterprise Dynamics

Q2-2026 Vision One
ARR* by Region

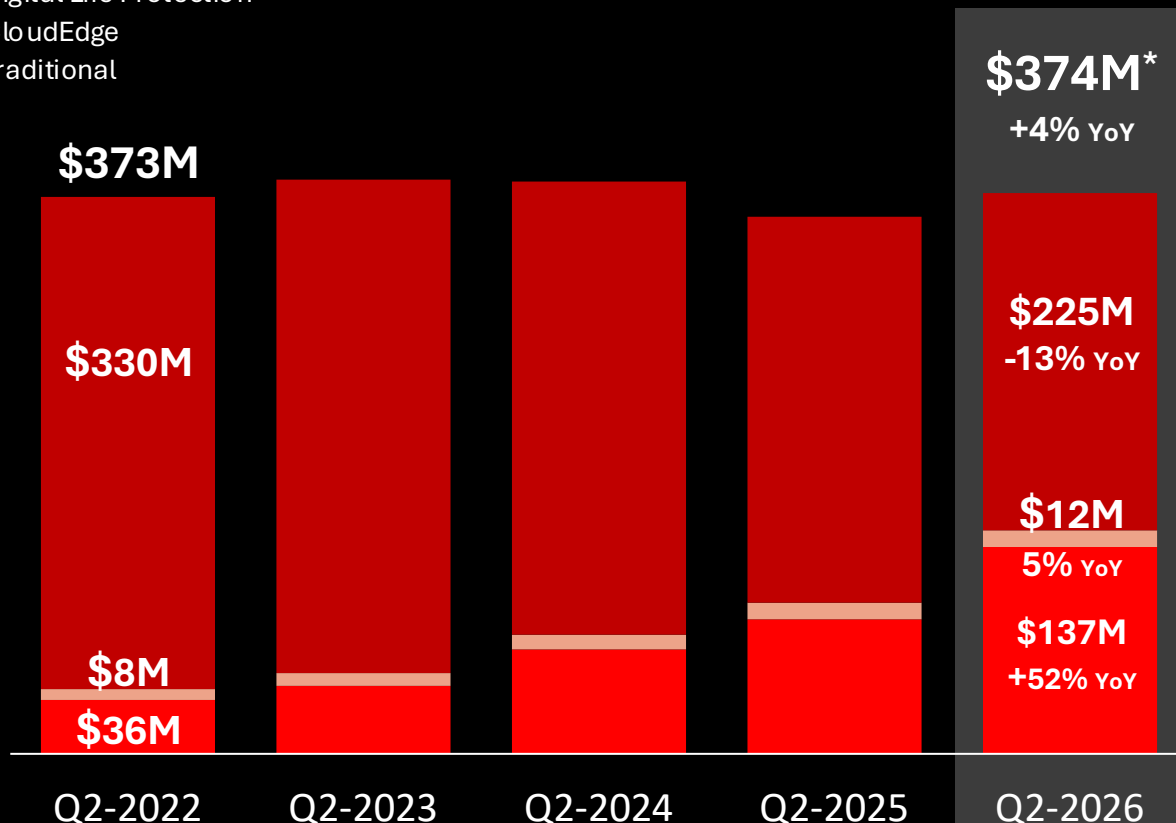


- **41%** of deals driven by consolidation
 - Flex pricing & AWS marketplace top deal accelerators
- **56%** of deals driven by AI Soc & Cloud
 - Agentic SIEM customers: +47% QoQ
 - CREM customers: Now over 6000 driven by strong demand in Europe & AMEA
- Top verticals included government, financial services, education, & healthcare
 - Healthcare deals grew by 94% YoY, driven by consolidation & compliance

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TrendLife™ Q2-2026 Status

- Digital Life Protection
- CloudEdge
- Traditional



Q2-2026 Highlights

+52%
YOY

Digital Life Protection ARR, representing 37% of total TrendLife ARR

+2%
YOY

TrendLife ARPU driven by Digital Life Protection**

* ARR at constant currency: (1USD= 155.95 Yen). Includes ARR from CloudEdge retrospectively due to segment shift to TrendLife.

** Non-GAAP and reference for internal management, subject to change.



Now 45 customers,
protecting 1.5M+ vehicles

 **nVIDIA** | Inception Program

\$50B+

Addressable Market

7 of the global top 20
passenger vehicle brands



2 of the global top 20
commercial vehicle brands



3 of the global top 20
construction vehicle brands



15 pilots underway in
addition to current
signed MOUs



\$100B+

Addressable Market



An AI-Native Operations Company



- Broadest AI Security platform with deep industry partnerships
- New GTM investments driving short and long-term growth



- Focused on Digital Life Protection
- New offerings driving higher ARPU & increased ARR per customer

Incubation



- Investing in exciting new AI market opportunities with large potential (4,665M JPY in 2026)



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